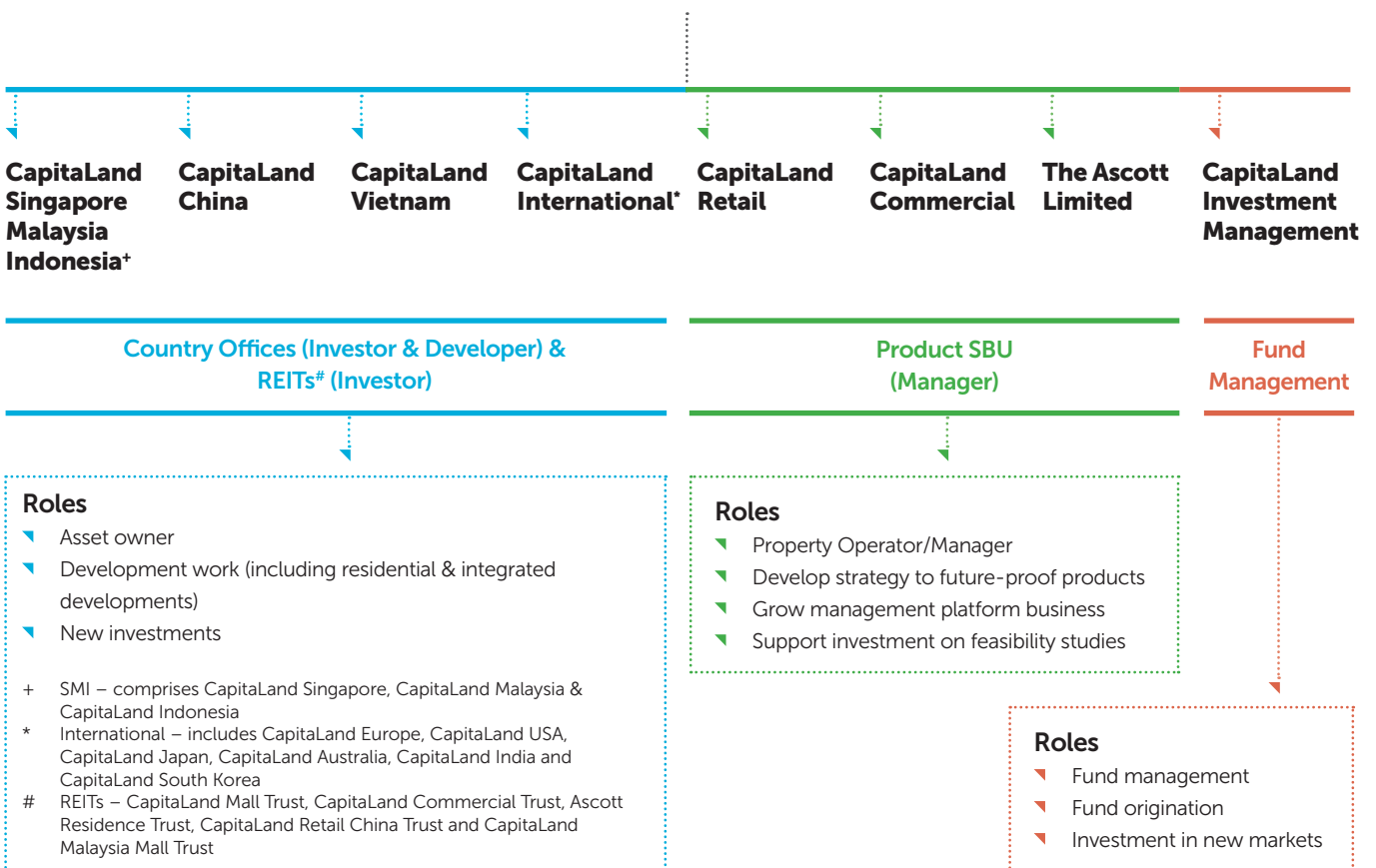


GROUP BUSINESS STRUCTURE



Roles

- Asset owner
- Development work (including residential & integrated developments)
- New investments

+ SMI – comprises CapitaLand Singapore, CapitaLand Malaysia & CapitaLand Indonesia

* International – includes CapitaLand Europe, CapitaLand USA, CapitaLand Japan, CapitaLand Australia, CapitaLand India and CapitaLand South Korea

REITs – CapitaLand Mall Trust, CapitaLand Commercial Trust, Ascott Residence Trust, CapitaLand Retail China Trust and CapitaLand Malaysia Mall Trust

Roles

- Property Operator/Manager
- Develop strategy to future-proof products
- Grow management platform business
- Support investment on feasibility studies

Roles

- Fund management
- Fund origination
- Investment in new markets